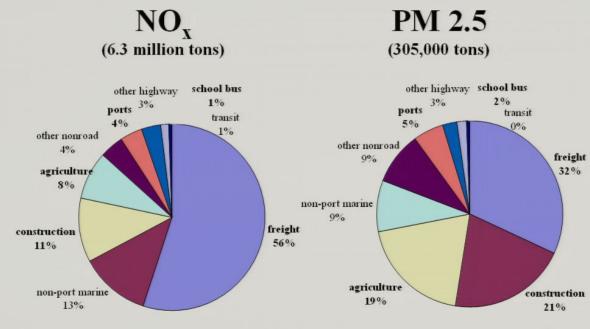
SmartWay Transport Partnership



Improving the Environmental Performance of Freight Transportation

November 30, 2005

Mobile Source Diesel Emissions Inventory by Sector (2004)



What is the SmartWay Transport Partnership?

- Launched February 9, 2004
- 3 Major SmartWay Transport Components:
 - Corporate Partnerships carriers and shippers working to reduce fuel consumption and emissions.
 - National Transportation Idle-Free Corridors goal to eliminate unnecessary idling along major transportation routes.
 - Rail/Intermodal promote greater use of appropriate intermodal strategies.

What is the SmartWay Transport Partnership?

Voluntary partnership between EPA and the freight industry:

- Developed jointly by EPA and 15 Charter Partners. Trucking companies represented included: Schneider, Swift, Yellow Roadway, UPS, Fedex. Freight shippers included: Coca Cola, Home Depot, and IKEA. CSX represented the railroad industry.
- No fees to participate, and open to companies of all sizes.
- Freight industry interests: reduce fuel consumption, public recognition, improved public image.
- EPA interests: reduced emissions (CO2, NOx, PM) and improved energy security.

The Charter Partners

















Coca Cola Enterprises Inc.













How Does the Partnership Work?

Carriers (Rail and Truck):

 Join the Partnership and agree to work toward improved efficiency and reduced fuel consumption over a 3 year period.

Shippers:

 Join the Partnership and agree to work toward shipping more of their product with SmartWay Carrier Partners, as well as improving their operations over a 3 year period.

Logistics:

 Join the Partnership and agree to work toward shipping more freight with SmartWay Carrier Partners, as well as bringing more of their contracted carriers into the Partnership.

SmartWay Transport Progress

- 250 companies and organizations have joined
 - 186 Carriers, 26 Shippers, 7 Shipper/Carriers, 8 Railroads, 15 Affiliates, 9 Logistics

	Industry Totals	SmartWay Carriers	% Industry
Total No. of Companies	525,000	186	0.04%
# of Trucks (Heavy and Medium)	5,400,000	300,000	5.00%
Gallons Consumed	35 billion	2.27 billion	6.48%
Tons CO ₂	385,000,000	25,000,000	6.47%
Tons NO _x	2,800,000	226,000	8.00%
Tons PM	90,000	5,300	5.87%

- · High number of carriers based on leveraging from shippers
- · International agreement with Canada
- Expanding to Mexico

Idling Control

Goal: To eliminate all unnecessary diesel engine idling

- Truck stops, travel centers, rail yards, loading docks, markets, side of the road
- 2004: \$1 Million grant program for 9 TSE locations
- 2005: \$5 Million grant program
 - \$3.5 million to map out high-priority zones along major transportation corridors to deploy electrified parking spaces, and deploy at 6 truck stops and 1 port, including one location in Ohio.
 - \$1 million to engineer mobile idle reduction technologies (IRTs) on trucks at factory level
 - \$500,000 for small trucking company or owner-operator zerointerest loan program for purchase of mobile IRTs.

Developing model state idling law

Create consistency among the various state and local idling laws

Rail & Intermodal Operations

- Goal: To improve the environmental performance of rail systems and to promote appropriate inter-modal opportunities
- Seven Class 1 Railroads joined SmartWay on May 25th, 2005
 - Announcement made at annual John Chafee awards
 - Union Pacific, CSX, Burlington Northern Santa Fe Railway, Kansas City Railway Company, Canadian Pacific Railway, Norfolk Southern Corporation, Canadian National
 - Opens the door for Class 2 and 3 railroads to join
- Intermodal shifts can deliver major emission reductions
 - Generally, 3 9 times less emissions than trucks doing the same work

Rail & Intermodal Operations Intermodal Example:

The Companies

The Manufacturer: Mills Pride Cabinets

The Logistics company: Hub Group (SmartWay Partner)

The Retailer: The Home Depot (SmartWay Partner)

The Change

- The Hub Group helped Mills Pride switch from truck shipments of cabinetry to custom 60-foot railcars.
- The cabinets are shipped from a midwest plant location to a rail-served warehouse in Los Angeles.
- Hub Group built proprietary load designs that could load more than three truckloads into each rail car.

The Results

 Through the use of intermodal shipping, Hub Group delivered cabinetry products on-time and intact, eliminated capacity constraints, reduced emissions, and reduced costs.

Annual Reductions and Savings Estimates:

- 1 million gallons of diesel
- 11,000 tons CO₂
- 263 tons NOx
- 8 tons PM (equivalent to PM filter retrofits on 400 Class 8B trucks or 1,600 buses)

Marketing

BE PART OF THE BIG PICTURE FOR CLEANER AIR



As Smartway Partners, manufacturers can lower emissions and fuel costs by 7% or more.

CALCULATE YOUR SAVINGS TO THE ENVIRONMENT, TO YOUR BOTTOM LINE.



For logistics managers, SmartWay can add up to 7% in fuel savings.

ATTENTION SHIPPING CUSTOMERS



Shopping for the smartest way to transport your products? Ship SmartWay and save 7% on fuel.

SmartWay*Transport helps shippers and for-hire carriers lower greenhouse gases and other emissions, while at the same time giving the average truck a fuel savings of \$2,000 per year.

To find out more about this new partnership, call for your info kit at 1-734-214-4767 or log onto www.epa.gov/smartway.



A new voluntary program from the U.S. Environmental Protection Agency

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A new voluntar U.S. Environmen

SHIP SMARTER



An environmentally appealing way to transport goods that's also deliciously profitable.

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A new voluntary program from the U.S. Environmental Protection Approx

Marketing





Deployment of SmartWay Upgrade Kits & Capitalization Opportunities

The SmartWay Technology Upgrade Kit

- Suite of technologies that result in significant fuel savings and substantial emission reductions
 - Idle Reduction Device
 - Trailer Aerodynamics
 - Aluminum Wheels for Single-Wide Tires
 - Emission Control Devices (Diesel Oxidation Catalyst or Particulate Matter Filter)

Idle Reduction Technologies

- Automatic Shut-Down/Start Up System
- Battery Powered
- Diesel Driven Heating System
- Auxiliary Power Unit/Generator Set
- More information on available on-board idle reduction technologies can be found at http://www.epa.gov/otaq/smartway/idlingtechnologies.htm





Trailer Aerodynamics



Gap Fairing

Belly Fairing



Single-Wide Tires with Aluminum Wheels & Wide-Based Tires









Emission Control Devices

Diesel Oxidation Catalysts



Particulate Matter Filters



SmartWay Technology Financing Programs and Tools

- Many fleets expressed an interest in investing in fuel saving equipment, but lack of capital is often cited as a major barrier.
- SmartWay is attempting to address this issue by developing a number of innovative financing programs:
 - State loan programs
 - National loan programs
 - Performance contracting arrangements

SmartWay Technology Financing Programs – State Loan Programs

- Some states have existing loan programs through their small business or environmental offices that are able to finance SmartWay Upgrade Kits.
- These loan programs are often include terms that are more attractive than currently available commercial loans (e.g., low-interest rates, flexible repayment terms).
- SmartWay has partnered with loan programs in Arkansas, Minnesota, and Pennsylvania to offer SmartWay Upgrade Kits and is working to partner with additional states.

SmartWay Technology Financing Programs – Performance Contracting

- Arrangements based on the Energy Service Company (ESCO) model from the buildings sector.
- ESCOs purchase technologies for use by companies, with no initial capital outlay required by the company.
- Companies pay a portion of the value of their energy savings to the ESCO for a pre-determined period of time.
- SmartWay is planning a pilot project to develop this concept for the trucking industry.

The Technology Package: SmartWay Upgrade Kits with Oxidation Catalysts

Some options for SmartWay upgrade kits:

1. High FE Truck w/ Oxidation Catalyst:

Device	Cost/Unit (Retrofit)*	PM Reduction	NOx Reduction	FE Change
Oxidation Catalyst	\$1,500	25%	<u>-</u>	=
Super Single Tires w/ alum. wheels	\$4,000	-	8%	8%
Trailer Aero Kit	\$3,200		12%	12%
Direct Fired Heater	\$800		19%	19%
Totals:	\$9,500	25%	19%	19%

For a truck traveling 100,000 miles/year @ 6 mpg (16,667 gallons /year)

Fuel savings: 3,100 gallons @ \$2/gallon \rightarrow \$6,200/year

Payback period: \$9,500 / \$6,200 → **1.5 years**

*Costs drop as technology is applied at OEM level (especially for tires)

The Technology Package: SmartWay Upgrade Kits with PM Filters

Some options for SmartWay upgrade kits:

2. High FE Truck w/ PM filter:

Device	Cost/Unit (Retrofit)*	PM Reduction	NOx Reduction	FE Change
PM Filter	\$6,000	80%		-1%
Super Single Tires w/ alum. wheels	\$4,000	-	7%	7%
Trailer Aero Kit	\$3,200		11%	11%
Direct Fired Heater	\$800	-	18%	18%
Totals:	\$14,000	80%	18%	18%

For a truck traveling 100,000 miles/year @ 6 mpg (16,667 gallons /year)

Fuel savings: 3,000 gallons @ \$2/gallon → \$6,000/year

Payback period: \$14,000 / \$6,000 → **2.3 years**

*Costs drop as technology is applied at OEM level (especially for tires)

What Partners are Saying

- "By designing this program, it shows me and other carriers that EPA is concerned about our business as well as clean air."
 - -- Rick Coomes, President, Coomes, Inc.
- "The very worst thing that'll happen to you is you'll save fuel, which means you'll make more money."
 - -- Dave Berry, Vice Pres., Swift Transportation
- "The SmartWay Transport Partnership has been very helpful in assessing the value of some of the strategies we have or have thought of implementing over the next few years."
 - -- Pam Mullin, Chief Financial Officer, KBD Transportation

Idle Reduction Technologies

Mobile Idle Reduction Technologies

Auxiliary Power Units & Generator Sets

\$5-7K, 250+lbs, maintenance, after-market, air emissions, fuel cost

Direct Fired Heaters

 \$1K-1.5K, lightweight, low maintenance, OEM, heat-only, low emissions, fuel cost

Automatic Shut-Down/Start-Up Systems

 \$1K, no weight issue, no maintenance, OEM, functions like home thermostat so engine idles when too cold or hot, fuel cost

Battery Powered

 \$7K-10K, 300-1,000lbs in additional battery weight, low maintenance, after-market, zero air emissions

Stationary Idle Reduction Technologies

- Pedestal + Truck On-Board Components
 - Total cost of about \$7K, requires truck come equipped with electric HVAC/inverter-charger; hourly cost (about \$1/hr); limited availability
- Full Service HVAC System
 - Total cost of \$18K per space (50-70 space minimum deployment), hourly charge of \$1.60-1.80/hr; available in about 25 locations nationwide

- For more information on IRTs
 - http://www.epa.gov/otaq/smartway/idlingtechnologies.htm
- For more information about SmartWay
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